

Regional Interoperability Communications Plan



Homeland Security

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Director's Introduction

Dear Colleagues,

Regional collaboration is a key component of successful strategic planning for interoperable communications within a State. Regional strategic planning enables a State to tie together disparate regional needs, foster collaboration, and establish an overarching statewide strategy that meets the needs of all stakeholders.

To improve regional collaboration and planning across the Nation, the US Department of Homeland Security's Office of Emergency Communications (OEC) developed a series of regional-focused guidance documents. The first in the series was the [Regional Intrastate Governance Guide](#), released in January 2011. The Regional Intrastate Governance Guide provides a methodology for regional governance and planning. The Guide also outlines the benefits for regional planning, how to define regions within a State, how to create a regional interoperability committee, and how to define a regional strategy. The second guide, the Regional Interoperable Communications Plan (RICP) template, complements the Governance Guide and provides users with a mechanism to collect and document information on each region's vision, its planned path, and the initiatives it will undertake to achieve that vision.

The RICP template assists States with regional strategic planning efforts by documenting regional strategies for achieving communications operability and interoperability. Statewide Interoperability Coordinators and State Regional Coordinators can adapt and customize this template based on a State's individual needs. The RICP template uses a standardized format to collect information, ensuring the same information is gathered, leveraged for Statewide Communication Interoperability Plan updates, and shared with other regions for planning and emergency response purposes. The RICP is designed to align the State and regional communications interoperability plans, objectives, and goals to the National Emergency Communications Plan.

OEC would like to acknowledge and thank the State of Texas for their support in developing the RICP template. Several elements were invaluable in putting together this guide, including best practices from the Texas RICP, as well as insights shared by representatives from the Texas State Interoperability Executive Committee and several Texas Council of Government regions.

I hope that you will find this guide helpful in regional planning efforts and encourage you to visit <http://www.dhs.gov> to learn about other educational resources offered by OEC.

Sincerely,

Chris Essid
Director, OEC

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Introduction: Guidance for Completing the Regional Interoperable Communications Plan (RICP) Template

This document offers States guidance on completing the RICP template and provides further explanation on the types of information contained in each of the sections of the RICP template. It is a companion guide to the RICP template itself, which can be customized by States prior to sending the RICP template out to its regions for completion. It is the intent of the US Department of Homeland Security's Office of Emergency Communications (OEC) to provide States and their regions with a manageable template that can be easily adapted for their specific need.

There are a number of documents and resources referenced throughout this document. In each instance, a hyperlink has been inserted. A complete listing with corresponding URLs has also been included in Appendix H.

Why Use a RICP?

As outlined in the Regional Intrastate Governance Guide, there are tremendous benefits to bringing together relevant stakeholders and agencies within a region to define and develop a collective strategy for interoperable communications. The RICP helps each region within the State develop a common shared strategy, set regional goals, and identify priorities for addressing deficiencies in its communications capabilities. In short, the RICP is designed to compile information that helps define the roadmap that the regions will use to work toward the region's goals, the statewide goals defined in the Statewide Communication Interoperability Plan (SCIP), and the objectives of the [National Emergency Communications Plan](#) (NECP). This concept is reflective of OEC's bottom-up philosophy, which emphasizes that statewide requirements should be driven by stakeholders at the local and regional levels.



Figure 1: Strategic to Tactical

Figure 1 illustrates the importance of working across all levels of government and how experience has shown that with interoperable communications planning, national-level policy helps to shape and support strategic planning efforts at the State level, and draws on tactical planning and procedures developed at the State, regional, and local levels.

There can be an additional benefit of a RICP. For regions that have not developed a Tactical Interoperable Communications Plan (TICP), the RICP provides a mechanism for pulling together tactical information, including standard operating procedures (SOPs), along with strategic planning, into a single document. The Statewide Interoperability Governing Body (SIGB) may opt not to include tactical and SOP information if TICPs already exist, or if they want regions to only focus the RICP on strategic planning.

As States evaluate whether to use the RICP template as a regional planning tool, they should take into account the following additional considerations:

- The RICP enables information gathering in a standardized format.
- The RICP fosters an environment of collaboration, increases partnerships amongst and between regions, and has the potential to improve financial savings and grant regions' increased purchasing power using a shared strategy.
- The RICP provides regions across the State with an easy-to-use reference for important communications information.
- The RICP provides States with a readily available document that identifies ongoing regional initiatives; these initiatives may be used when grants or other funding sources become available. The RICP also provides a mechanism for gathering information quickly and easily when completing grant

applications that have short turnaround times or when grant guidance requires collaboration across multiple stakeholders and demonstrated regional coordination.

How to Use This Document

The information contained in this document is intended to be your guide for creating a RICP. The document is organized in a recommended structure with suggested headings for each section. The RICP template is broken out into three key areas—governance, strategy development, and implementation strategy—each of which has sub-sections. **This document is intended to be used side-by-side with the template as each section is being completed.** It mirrors the template’s structure and walks planners through these three areas by providing specific actions for filling out the sub-sections. The guidance offered outlines potential issues and questions that should be addressed when creating a RICP. The sample content provided is taken from a model used by other States that have developed RICPs. This document does not address every issue that jurisdictions, local regions, or States may face when seeking to create a RICP. States and regions should customize the RICP to the State or region’s specific needs and requirements.

Instructions for Completing the RICP

States are encouraged to have all RICPs follow the template’s Table of Contents Section Numbers, Headings, Table Numbers, and Titles. If a section is not applicable to the specific region, the Heading should be left intact and “Not Applicable” should be inserted as an explanation. Regions may customize the plan to make it more applicable; however, if the RICPs do not follow a consistent format, regions will not be able reference important data or share information when needed.

Additional information may be included by expanding the Section Numbers/Table Numbers (e.g., Table 1B, 1C, etc.) or by including an addendum to the RICP.

When completing emergency contact information, include direct phone numbers and e-mail addresses, where appropriate.

Within the Guidance Section, text highlighted in blue text boxes includes specific instructions for the SIGB or State Regional Coordinator as they customize the RICP template for the regions. It is suggested that any appendices the State chooses not to use or reference be removed. The Table of Contents should also be refreshed before distributing to regions for completion.

Within the Guidance Section, text highlighted in green text boxes indicates general tips and references to the Regional Intrastate Governance Guide that may be helpful to the SIGB and regions as they assemble and complete the template.

Within the Guidance Section, text highlighted in blue dashed text boxes includes example information that may be helpful to the SIGB and regions as they explore content and complete the template.

Signature Page, Record of Change, and Executive Summary

The first three pages of the RICP Template provide for a signature page, a record of change, and an executive summary. The following briefly describes the purpose and suggested content for each.

Signature Page

The signature page lists regional representation, provides a brief description of the RICP that the participating agencies have reached consensus on, and recognizes the approving authority by which the RICP is made an official document. Signatures from approval authorities help inform readers as to who owns the document, who is responsible for its content, and who is accountable.

Record of Change

From time to time, the RICP will be subject to information and/or equipment updates and changes. The Record of Change helps manage the RICP modifications throughout the life of the document.

It is suggested that requests for modifications or additions to the RICP be submitted to the Regional Coordinator for distribution to the Regional Interoperability Coordinator as well as any agency/jurisdiction participating in the development of the recommended updates. Jurisdictions participating in the RICP should then be formally notified by the Regional Coordinator within a given period of time of any approved modifications or additions to the RICP.

It is also recommended that the Regional Coordinator review the region's RICP annually and submit changes as needed. Revisions can be made to any section of the RICP without having to recreate the entire RICP by:

- Revising the specific section(s)
- Recording the change(s) on the Record of Change in table 2
- Submitting the updated section(s) to the Regional Coordinator

Executive Summary

The executive summary is intended to provide an overview of the RICP. It is best to write the executive summary last, after all sections of the template are complete. Issues to address in the executive summary include but are not limited to the need for the plan, the approach used to develop the plan, the alignment to State and national plans, and a brief description of strategy and who is responsible to implement it.

1 Governance

To fully utilize the RICP template, it is strongly recommended that each region first identify and define their stakeholders as members of a Regional Interoperability Committee (RIC). It should be clear that this means they need to create the RIC before filling out the template. It is also important for RIC members to participate in the development of the strategy to ensure there is collective input and buy-in across the region.

Chapter 3 of the Regional Intrastate Governance Guide provides guidance on developing a Regional Governance Structure.

1.1 Statewide Governing Body

Governance is a key element to successful interoperability initiatives within a region. The governance structure is composed of the processes and organizational mechanisms used by the region to accomplish its overarching strategic interoperability goals and ideas. The governance structure can be an existing board, committee, council, or commission authorized to oversee the interoperability initiative(s) within the region. Governance can be a shared responsibility of one or more entities.

For the RICP template, the State should provide a brief overview and organizational chart of the State governing body for communications interoperability.

A SIGB provides oversight and authority for interoperability initiatives within the State and has responsibility to oversee the development and implementation of the statewide communications interoperability strategy and supporting interoperability initiatives.

1.2 Regional Governance Authority

Summarize information on the region's governance authority and how these authorities interface with the State's governance structure.

Chapters 2 and 3 of the Regional Intrastate Governance Guide provide guidance for linking regional governance efforts to State and local governance efforts; these chapters also outline detailed recommendations for forming a RIC.

When forming a RIC, consider the following steps:

1. Identify executive sponsorship
2. Identify an interim RIC Chairperson
3. Identify stakeholders
4. Create the structure
5. Involve other subject matter experts
6. Formalize the effort
7. Conduct effective meetings
8. Decide on an initiative implementation approach

To create a RICP with input from all relevant stakeholders, it is helpful to first identify the RIC members and RIC Chairperson.

1.3 Re

Describe the authority of the RIC and outline how RIC membership aligns with the lanes of the [SAFECOM Interoperability Continuum](#).

- List RIC members in table 1 and define the organization they represent, their titles, their contact information, and the subcommittee(s) on which they serve.

1.4 RICP Points of Contact

- Define the lead agency and individuals responsible for completing the RICP
- List the counties, jurisdictions, and agencies that participated in the development of the RICP in Appendix A, table A-1 through A-4
- Include a list of all agencies in the region and identify those that received a copy of the RICP electronically in Appendix A, table A-5. This list should include outlying agencies that may not typically be included in regional response, but should be aware of regional communications planning activities and updates.

See Section 3 of the Regional Intrastate Governance Guide for additional guidance on identifying a Regional Coordinator and RIC Chairperson.

1.5 Regional Coordinator and RIC Chairperson

1.5.1 Regional Coordinator

- Define the role and responsibilities of the Regional Coordinator.

Example Responsibilities:

- *Serve as a liaison between the Statewide Interoperability Coordinator (SWIC) and the region they represent*
- *Aid all regional governance components in sharing resources*
- *Provide support and coordination*
- *Organize, manage, and maintain the initiative working groups*

1.5.2 RIC Chairperson

- Define the role and responsibilities of the RIC Chairperson.

Example Responsibilities:

- *Organize and conduct RIC meetings*
- *Facilitate the development of a regional charter*
- *Serve on the SIGB and committees associated with their respective homeland security or mutual aid region*

1.5.3 RIC Responsibilities

- Define the role and responsibilities of the RIC

Example Responsibilities:

- *Maintain and update the RICP at regular intervals, or as critical updated information is identified*
- *Disseminate updated plans to all participating agencies.*
- *Establish training requirements in support of the RICP*
- *Promote interoperable communications capabilities through trained communications personnel*
- *Initiate Memoranda of Understanding and agreements for interoperable communications*

1.5.4 Ongoing RIC Meetings

- Define the regular dates, times, and locations for RIC meetings

1.5.5 Annual RIC Meeting

- Identify the date and time of the annual RIC meeting
 - This meeting should occur in advance of the annual SCIP update to ensure that regional information can be incorporated into the SCIP as appropriate.
 - During the annual meeting, the RIC should revisit the RICP and:
 - Discuss initiative progress and status
 - Identify potential new initiatives
 - Determine if existing initiatives have become a higher/lower priority

1.5.6 RIC Report to SWIC

- Following the annual meeting, submit an annual RIC report to the SWIC office; this report should detail the RIC's updates to the Regional Strategy Initiative Project Plan.
 - Types of information to include in the annual RIC report include:
 - Accomplishments and status of initiatives
 - Initiative progress along the SAFECOM Interoperability Continuum
 - Funding priorities
 - Projects that are prioritized and recommended for funding based on SCIP and RICP priorities
 - Risk factors as defined by the [Target Capabilities List](#)
 - Regional cost estimates for statewide grant funding

It may be helpful to include cost estimate information in an Excel spreadsheet or other format that can easily be extracted.

Funding priorities may be used by SWICs to respond to short-turnaround grant applications and could result in additional funding for the region.

1.6 RICP Ratification Process

After completing or updating the RICP template with the appropriate information on governance, strategy definition, initiative identification, associated costs, and any additional requirements identified in the template, the RIC should employ the following ratification procedure:

- Establish a review and comment period for participating agencies, jurisdictions, and counties
- Route the RICP for signature
- Share RICP document approved at the RIC strategy meeting with the SWIC
- Establish a date when the RICP is to be completed.

1.7 RICP Maintenance and Updates

- See guidance on page 4 under “Record of Change”

2 Strategy Development

Within this section of the RICP, regions will begin to shape and define the goals, strategies, and initiatives needed to achieve interoperable communications.

The SAFECOM Interoperability Continuum, shown in figure 2, is designed to help emergency response agencies and policymakers plan and implement solutions for interoperable communications. This tool identifies five critical success elements that should be addressed to achieve interoperability: governance, SOPs, technology (voice and data), training and exercises, and usage. Regions should develop their strategy and track progress in strengthening interoperable communications using the SAFECOM Interoperability Continuum.

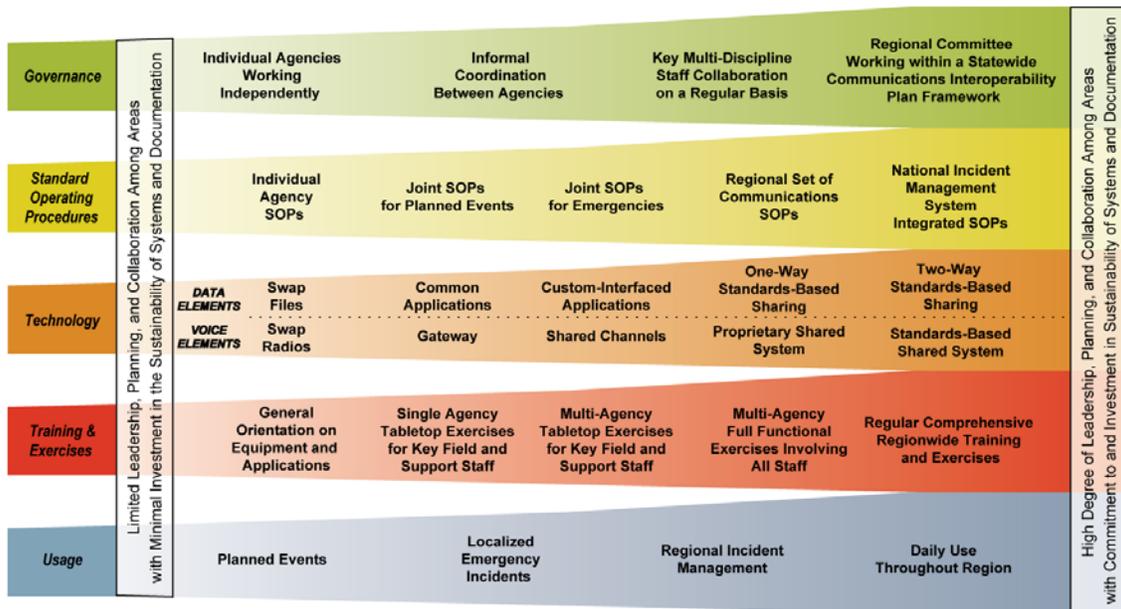


Figure 2: SAFECOM Interoperability Continuum

2.1 Approach and Methodology

This section should describe how the Regional Coordinator will gather RIC members and other relevant stakeholders to update the proposed approach to developing the strategy. The approach should include holding a meeting of RIC members to define the strategy. The RIC may wish to invite the SWIC to serve on the RIC as a non-voting member and to participate in RIC meetings. Involving the SWIC could help the region further align with other RICPs in the State, with the SCIP, and vice versa.

Similar to the SCIP Planning and Implementation Life Cycle phases, regions have their own planning, implementation, and assessment phases to follow. Regional interoperability will be most successful when regional stakeholders recognize these phases and understand how to use the regional governance structure to drive the interoperability effort forward.

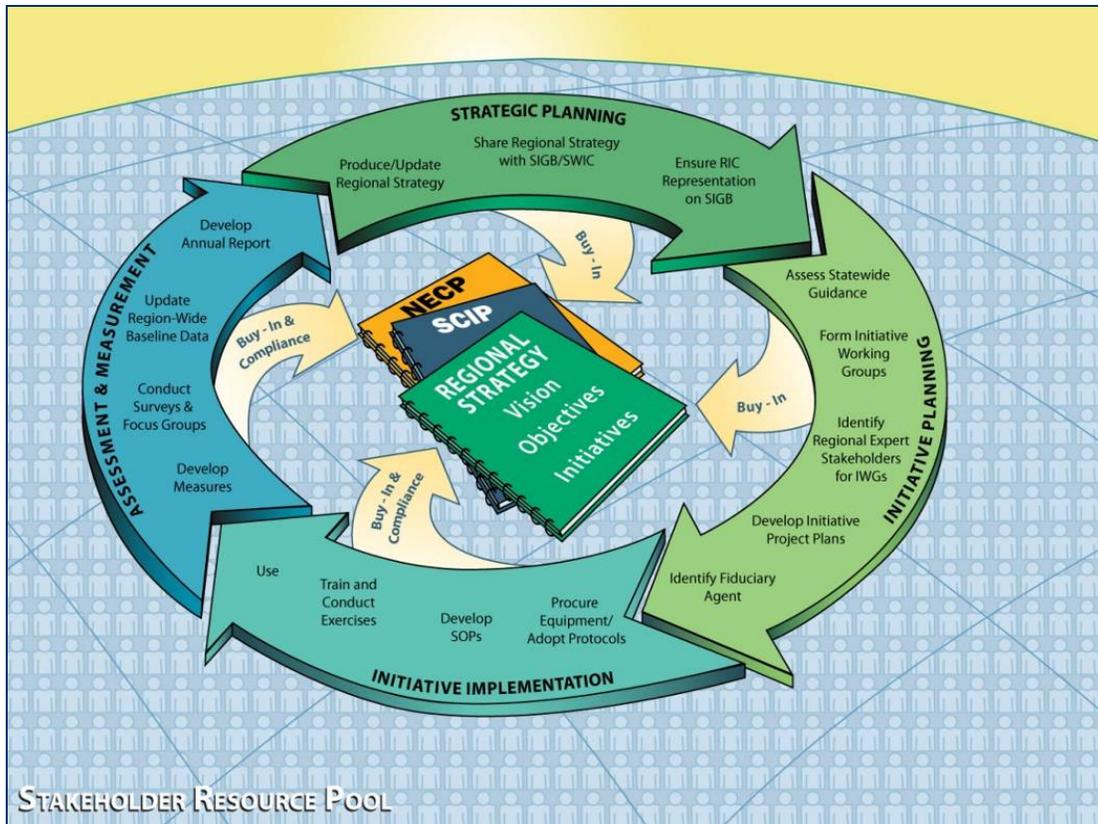


Figure 3: Regional Strategy Planning and Implementation Life Cycle

Figure 3, the Regional Strategy Planning and Implementation Life Cycle, illustrates this regional-level multi-phased approach, and shows the alignment of the Federal, State, regional, and local strategies.

2.2 NECP and SCIP Goals

The Regional Coordinator should hold a RIC meeting to define the vision, mission, goals, objectives, and milestones of the region’s interoperability strategy.

Refer to Step 7 of Chapter 3 in the Regional Intrastate Governance Guide for RIC meeting

Each RIC should review the priorities of the statewide and national plans, such as the NECP, [National Response Framework](#), Target Capabilities List, and SCIP, and use these plans to influence the development of the regional strategy and to ensure that the RICP aligns with NECP and SCIP goals.

NECP Goals:

The RICP Template includes a brief introduction and background of the NECP to inform readers of the congressional mandate, the NECP development process, and purpose. In addition, the three NECP Goals are provided to help provide context to State and regional plans. NECP goals are as follows:

Goal 1 (completed in 2010): By 2010, 90 percent of all high-risk urban areas designated within the Urban Areas Security Initiative (UASI) are able to demonstrate response-level emergency communications within one hour for routine events involving multiple jurisdictions and agencies.

Goal 2: By 2011, 75 percent of non-UASI jurisdictions are able to demonstrate response-level emergency communications within one hour for routine events involving multiple jurisdictions and agencies.

Goal 3: By 2013, 75 percent of all jurisdictions are able to demonstrate response-level emergency communications within three hours of a significant event as outlined in national planning scenarios.

SCIP Goals:

The RICP template includes a brief background on SCIPs and information on how SCIPs are linked to the NECP. It is recommended that planners include the goals of their State’s SCIP in their RICP to provide further context and to ensure that RICPs are aligned to the SCIP.

- Outline the priorities from the State’s SCIP in this section.

2.3 RICP Mission, Vision, and Goals

This section of the RICP details the vision and mission for the region, as well as outlines the interoperable communications goals for the region.

2.3.1 RICP Vision

- Define the region’s vision.

Example:

By 2017, ensure all local, regional, tribal, State, and Federal public safety first responders and designated public service organizations operating within the State are able to communicate in real time, across disciplines and jurisdictions, to respond more effectively during day-to-day operations and major incidents.

2.3.2 RICP Mission

- Define the region’s mission.

Example:

Provide a strategic planning framework for an innovative, inclusive, scalable, sustainable, and well-managed interoperability infrastructure that promotes national standards, and is effective in addressing the unique urban and rural requirements of the public safety first responders and designated public service organizations serving the citizens of the State.

2.3.3 Summary of Regional Goals

- Summarize goals, and designate the planned timeframe for each using the following definitions:
 - Short-term: includes priorities projected for completion within 3 years from ratification of the RICP
 - Medium-term: includes priorities projected for completion between 3 and 5 years from ratification of the RICP
 - Long-term: includes priorities projected for completion between 6 and 10 years from ratification of the RICP

Example Goals:

- *Goal 1: Governance – Develop coordinated governance for integrated regional and statewide public safety voice and data interoperable communications systems planning.*
 - *Projected Completion Timeline: Short-term (3 years)*
- *Goal 2: SOPs – Establish an integrated set of National Incident Management System (NIMS) compliant regional SOPs for the new network capability.*
 - *Projected Completion Timeline: Medium-term (5 years)*
- *Goal 3: Technology – Develop a standards-based System-of-Systems communications network for public safety and designated public service stakeholders.*
 - *Projected Completion Timeline: Short-term (3 years)*
- *Goal 4: Training and Exercises – Establish a regular, region-wide training and exercise program that emphasizes evolving technical capability and newly-established regional SOPs.*
 - *Projected Completion Timeline: Medium-term (5 years)*

2.4 RICP Initiatives

2.4.1 Governance

Describe the current and future states of regional governance and provide a summary that includes governance-related goal(s) as well as associated initiatives and timeframes for achievement.

Current State:

Example:

Region X currently participates with and is represented on the Statewide Interoperability Governing Body; however, there are no formal planning committees established within the region.

Future State:

Example:

Region X has a formal planning committee that supports interoperable communications within the region.

Governance Goal(s) and Initiatives:

Example:

- *Goal 1: Governance – Develop coordinated governance for integrated regional and statewide public safety voice and data interoperable communications systems planning. Short-term (3 years)*
 - *Initiative 1.1: Establish a formal regional committee that supports interoperable communications within the region*
 - *Initiative 2.2: Establish a formal committee charter that outlines committee leadership and a decision-making process for the committee*
 - *Initiative 2.3: Establish subcommittees and working groups to develop and implement*

2.4.2 SOPs

Describes the current and future states of regional SOPs and provide a summary that includes SOP-related goal(s) as well as associated initiatives and timeframes for achievement.

Current State:

Example:

Region X has Memoranda of Understanding (MOUs) with all local public safety agencies on sharing radio channels, but no written interoperable communications Standard Operating Procedures (SOPs) have been developed.

Future State:

Example:

Region X will have written SOPs that support interoperable communications within the region.

SOP Goal(s) and Initiatives:

Example:

- *Goal 2: SOPs – Establish an integrated set of NIMS-compliant regional SOPs for the new network capability. Medium Term (5 years)*
 - *Initiative 2.1: Formalize current informal agreements in writing where possible and practical*
 - *Initiative 2.2: Develop SOPs for regional Interoperability Gateways*

2.4.3 Technology

Describe the current and future states of regional technology initiatives and provide a summary that includes technology-related goal(s) as well as associated initiatives and timeframes for achievement.

Current State:

Example:

All Public Safety Answering Points (PSAPs) have access to Regional Interoperable Communications Systems (RICS). Agency A and Agency B has its own standalone microwave infrastructure. Currently, only two external public safety agencies have resources in county communication sites; all other public safety agencies provide their own communications services.

Future State:

Example:

Region X will use a standards-based System-of-Systems communications network for public safety and designated public service stakeholders

Technology Goal(s) and Initiatives:

Example:

- *Goal 3: Technology – Develop a standards-based System-of-Systems communications network for public safety and designated public service stakeholders. Short-term (3 years)*
 - *Initiative 3.1: Identify a process for completion of the regional capabilities assessment by leveraging TICPs and Communication Assets and Mapping Tool (CASM), as appropriate.*

2.4.4 Training and Exercises

Describes the current and future states of training and exercises and provides a summary that includes training and exercises-related goal(s) as well as associated initiatives and timeframes for achievement. In addition, provide additional information in the future state section below to identify specific regional and/or statewide training or exercises that are planned for the pre-established RICP period (e.g., if the RICP is updated annually, training and exercises should be included for the coming year).

Current State:

Example:

Region X routinely participates in training and exercises that emphasize communications interoperability.

Future State:

Example:

All PSAPs and regional first responders will participate in two regional and one statewide exercise per year that emphasizes communications interoperability.

Training and Exercises Goal(s) and Initiatives:

Example:

- *Goal 4: Training and Exercises – Establish a regular, region-wide training exercise program that emphasizes evolving technical capability and newly-established regional SOPs. Medium-term (5 years)*
 - *Initiative 4.1: Develop a training strategy and implement a long-term, continuous, single, and multi-disciplinary training program for communications interoperability.*

3 Implementation Strategy

Once the RICP is complete, the RIC should consider prioritizing the initiatives and listing them in a section of their RICP dedicated to implementation.

3.1 Initiative Working Groups

After the initiatives have been identified and prioritized, the RIC should form Initiative Working Groups (IWGs) for each of the top priorities. IWG members can be identified during the meeting or shortly thereafter.

See Chapter 4 of the Regional Intrastate Governance Guide for guidance on developing IWGs.

3.2 Reporting Progress

Regions may consider tasking individual IWGs with developing and completing action plans for an initiative. Each Regional Strategy Initiative Project Plan (found in figure 4 and Appendix D) should include:

- Detailed, measurable initiative tasks
- Specific timelines and milestones
- Task owners, task partners, and missing stakeholders
- Available resources and resource needs and constraints
- New opportunities and lagging concerns regarding alignment with other regions' strategic plans, the SCIP, and the NECP

The State has the option of either utilizing the Regional Strategy Initiative Project Plan Form and retaining it as an Appendix (Appendix D), or providing a narrative and incorporating it directly into the RICP itself.

The SIGB can determine what information to collect from regions for the RICP and then remove any sections they choose not to include in their State template.

Initiative Name:		
Project Lead:		
Rest of Team:		
Recruitment Needs:		
Estimated Cost:		
Task	Owner	Due Date
Who Is Missing / Who Do We Need to Recruit:		
Potential Obstacles		Mitigation Strategies

Figure 4: Regional Strategy Initiative Project Plan

4 Appendices

The following is a description of the Appendices included in the RICP template.

4.1 Appendix A: Participating Counties/ Jurisdictions/ Agencies

Appendix A includes detailed information about counties, jurisdictions, cities, urban areas, agencies, and non-governmental organizations that helped develop the RICP. Specifically, this Appendix provides a point of contact, emergency phone numbers, and e-mail addresses, when applicable.

4.2 Appendix B: Comprehensive Regional Interoperable Communications Plan Data

Appendix B provides detailed information regarding the region’s voice and data systems, SOPs, and resource and personnel information. Retaining this information in an appendix enables regions to easily update the information without having to modify the entire RICP.

Information and topics may include:

Land Mobile Radio System Overview

- Regional Narrowbanding
- Land Mobile Radio (LMR) System Overview
- Desired Future State of LMR in the Region

The SCIP dictates that statewide interoperable communications use the “system-of-systems” approach detailed in the SAFECOM guide: The Systems of Systems Approach to Interoperable Communications. A system of systems exists when a group of independently operating systems—comprised of people, technology, and organizations—are connected, enabling emergency responders to effectively support day-to-day operations, planned events, or major incidents.

While a system-of-systems approach has served as one solution for public safety, a single, ubiquitous network is ideal. A single network solution is more inherently interoperable and allows for greater consideration for standard technical interfaces and migrations to advanced technologies.

Data Systems Overview

This portion of Appendix B will summarize the current and future states of data communications interoperability within the region. In addition, this Appendix will provide a detailed roadmap of how the region intends to migrate to the future state of data communications interoperability.

4.3 Appendix C: Regional Emergency Resource Information

Appendix C offers guidance and captures detailed regional information concerning assets, resources, and personnel. Retaining this information in an appendix enables regions to easily update the information without having to modify the entire RICP.

This Appendix may include information about the following topics:

- Communications Structure and Communications Unit Leaders
- Public Safety Answering Points and Volunteer Fire Departments
- Commercial Service Dependencies
- Alternative Communications
- Fuel Re-Supply Plans
- Regional Training and Exercise Plans
- Communications-Specific Tabletop Exercises

4.4 Appendix D: Regional Strategy Initiative Project Plan

Appendix D details the Regional Strategy Initiative Project Plan for the region.

4.5 Appendix E: Other Information

Appendix E allows the States and regions to include any additional information applicable to the region's RICP. The title of this Appendix may be changed by the State.

4.6 Appendix F: RICP-Related Reference Materials

Appendix F provides supplementary reference material that may be useful to regions when completing the RICP.

4.7 Appendix G: Glossary and Common Interoperability Terminology

Appendix G provides definitions of key interoperability terms, phrases, and acronyms used throughout the RICP.

4.8 Appendix H: References and Resources

Appendix H includes valuable resources with Web links.